Andrew Scott

DIGITAL TRANSFORMATION EXECUTIVE | PMO LEADERSHIP

Abu Dhabi, UAE
as.cv@scottz.com
+971 56 1361033
www.scottz.com
LinkedIn: ascottz

Professional Profile

Senior Technology and Digital Transformation Executive with over 20 years' experience leading enterprise-scale IT programs across healthcare, finance, and global organizations. Proven track record of aligning technology strategy with business objectives, delivering complex multi-site transformations, and strengthening PMO maturity and governance. Trusted partner to CIOs and executive leadership, recognized for driving operational excellence, leveraging data, AI, and cloud technologies, and building high-performing teams that deliver measurable business outcomes.

Competencies

- **Executive Leadership & Governance**: Enterprise & PMO Leadership | Strategic Planning & Portfolio Alignment| Executive & Board Stakeholder Engagement | IT & Corporate Governance | Change Leadership | Vendor & Partner Management
- **Digital & Enterprise Transformation**: Digital Strategy & Execution | ERP (Oracle, Infor) Implementation & Optimisation | Cloud Transformation | AI, Analytics & Data-Driven Enablement | Technology Modernisation | Process Re-engineering
- **Program Delivery & Operational Excellence**: Complex Program & Portfolio Delivery | Budget & P&L Management | Risk, Compliance & Assurance | Resource & Capacity Management | Performance Improvement | Value Realisation

Career Summary

Senior Project Manager — Feb 2025 – To Date

Abu Dhabi Health Data Services

Lead and deliver strategic Department of Health (DOH) initiatives, supporting enterprise-wide transformation and PMO maturity across Abu Dhabi's health ecosystem.

- Manage multiple high-priority DOH programs, ensuring alignment with organisational strategy, regulatory requirements, and health-sector priorities.
- Strengthen PMO maturity by refining governance frameworks, standardising delivery processes, and improving reporting, controls, and assurance.
- Provide leadership across project planning, execution, and benefits realisation, ensuring timely delivery and measurable value.
- Engage senior stakeholders and cross-functional teams to drive alignment, resolve delivery risks, and support informed executive decision-making.

Director — 2023 – Jan 2025

Digital Foundry

Led digital transformation and AI strategy initiatives, supporting organisations across global industries in delivering technology-enabled change.

- Defined and executed AI and digital transformation strategies, influencing executive decision-making and accelerating innovation adoption.
- Led cross-functional delivery teams to implement data-driven solutions, improving operational efficiency by 25%.
- Established best practices in program delivery, governance, and technology enablement, improving consistency and execution quality across engagements.
- Acted as a trusted advisor to senior leaders, translating emerging technologies into practical, business-aligned outcomes.

IT Program & Strategy Leader
2020 – 2021

Cleveland Clinic · Abu Dhabi

Directed enterprise-scale healthcare IT programs, working closely with CIO and executive leadership to enhance patient care, operational efficiency, and digital capability.

- Served as CCAD Lead for the Integrated Healthcare Network Program for Mubadala Health, collaborating with executive leadership and multi-site stakeholders.
- Oversaw the Oracle Fusion ERP implementation across multiple assets, operating within a multisite steering committee governance model.
- Led major digital initiatives including Epic Health CRM, patient entertainment systems, predictive analytics, and AI-enabled healthcare solutions.
- Directed the cloud transition program, successfully migrating core applications and modernising the technology landscape.

Senior Manager IT Business Operations
2016 – 2020

Cleveland Clinic · Abu Dhabi

Provided senior leadership across enterprise applications and IT business operations, managing teams and ensuring alignment with clinical, regulatory, and organisational priorities.

- Led and developed a team of 10+ professionals responsible for enterprise applications and operational delivery.
- Improved SLA performance by 20% through enhanced governance, accountability, and resource optimisation.
- Ensured compliance with data governance, regulatory standards, and performance benchmarks within a highly regulated healthcare environment.
- Managed enterprise data flows between CCAD and Mubadala Health, supporting operational continuity across multiple sites.

Program Manager
2014 – 2016

Cleveland Clinic · Abu Dhabi

Delivered complex IT and digital initiatives in collaboration with clinical, research, and academic stakeholders.

- Directed IT project delivery across clinical and research domains, improving patient experience and operational efficiency.
- Led the upgrade of the Infor ERP system, delivering improved system performance and cost efficiencies.
- Partnered with academic teams in Abu Dhabi and Ohio on new system implementations.
- Delivered upgrades to the hospital patient entertainment platform, enhancing patient access to digital services.

Founder & Principal Consultant
2006 – 2014

1 Point Solutions · UK, UAE, Saudi Arabia and International

Founded and led an IT consultancy providing program leadership and strategic delivery services to healthcare, financial, and enterprise clients.

- Delivered large-scale healthcare and enterprise technology programs for clients including Agfa ME, RBS, Affinion, Bupa, NHS Hospitals, and others.
- Successfully delivered the Agfa Imaging Solution implementation at Cleveland Clinic Abu Dhabi.
- Led multi-site Agfa Healthcare (PACS, RIS, CR) implementations, including complex data migration programs.
- Directed network architecture transformation for the London Internet Exchange, supporting increased capacity for the 2012 London Olympics.
- Managed the migration of all IT and business systems from BUPA to Spire Healthcare following the divestment of 27 hospitals.

Project Manager
2004 – 2006

Agfa-Gevaert · Essex, Suffolk & Norfolk, UK

Managed high-value healthcare technology programs across NHS and private hospital environments.

- Delivered multi-million-pound healthcare IT projects across multiple UK hospital sites.
- Acted as Lead for multiple LSP sites within the NHS Connecting for Health (NPfIT) national programme.
- Led digitalisation, infrastructure, data migration, workflow redesign, and change management initiatives, delivering significant clinical and operational benefits.

Head of IT & Consultancy
1999 – 2003

110 Ltd · London

Led internal IT operations and delivered technology projects for financial services clients.

Education & Development

BSc (Hons) Urban Studies

University of Greenwich, UK

MEMBERSHIPS & CERTIFICATIONS:

- Association for Project Management Professional qualification (APMP)
- PRINCE2 Practitioner
- Member, Project Management Inst. (PMI)
- Member, Programme Management SIG
- Member, Int Project Management Assoc